

REPORT ON THE FOURTH QUARTER 2009

MONTANA

TECH COMPONENTS



MONTANA

AEROSPACE & INDUSTRIAL
COMPONENTS

Development and manufacture of high quality aluminium profiles and components for the aerospace industry and other industries



MONTANA

METAL TECH

Special machinery for product identification in the metallurgical sector



MONTANA

VARTA MICRO POWER

Niche player in the market for button cell batteries and rechargeable and non-rechargeable batteries for OEMs



Dear Shareholders,
Dear Ladies and Gentlemen,

Despite the economic crisis Montana Tech Components AG was able to increase its operating results and to report a positive net result for the first time. Whereas the 1st half-year of 2009 was marked by the dramatic global recession, there have been first indications for a worldwide economic recovery in the 2nd half-year, which continued in the first three months 2010.

The business environment continues to be challenging, but due to restructuring measures, cost saving effects and optimisations of the value chain MTC Group is now in a substantially improved competitive position.

In this economic environment, Montana Tech Components AG managed – despite a significant decline of sales – to achieve an EBITDA margin of 10.5% and an EBIT margin of 4.5%. There have been first signs for an improvement of the economic situation, but according to our appraisal it is too early to deduce a real trend reversal and a sustainable and material economic recovery from these indicators. However, the leading signs in this respect have brightened up in the last months.

Even though the negative environment on the sales markets have slightly improved recently, the basic conditions for order intake are still difficult after the significant reduction of world wide production capacities in the last 12 months. Therefore, the profitability of many industrial groups stays unsatisfactory for the time being and is below the long-term average. In addition, the restrictive credit policy of the banks continues to be an unpleasant side effect.

Within the MTC Group, especially the Aerospace & Industrial Components division, which had to accept a decline in sales of nearly 20%, was affected by this situation. The Varta Micro Power division had to register a decline in sales as well, but managed to increase profitability. In the Metal Tech division, sales and results were only slightly below the previous year.

Altogether, the MTC Group seems to be strong positioned and – thanks to its diversified portfolio – has managed the crisis comparably well thitherto.

The plant in Romania (UAC Europe S.R.L.) was built as scheduled and opened in mid November 2009. The certification process with Airbus is concluded in important areas and is expected to be finalised until autumn 2010. The first deliveries will be carried out in the 1st half-year of 2010.

During the year 2009, the MTC Group has consequently reacted to the bad economic conditions by focussed working capital management – with a high priority on inventory – and continuous cost saving measures throughout all areas.

In the 2nd half-year 2009, after the restructuring steps in Germany (Q4 2008) and in the US (Q2 2009) further restructuring measures have been initiated in the industrial components business unit and in the Metal Tech division. Objectives of these measures are the achievement of profitability for the Swiss industrial components sites and the optimisation of the value chain between the Metal Tech production plants in Denmark and Austria.

According to recent estimates for the year 2010, an increase of the gross domestic products can be expected in the most important customer countries of the Group. Furthermore, in the last months a slight upward trend is recognisable for the order intake within the MTC Group.

In 2009 Montana Tech Components AG enjoyed the support of its shareholders and could successfully finalise two capital increases which in total led to cash inflows of € 28 million. These funds will secure mid-term liquidity until mid 2011 and will be used for selected refinancing steps and for strategic investment possibilities.

In the 4th quarter 2009, Montana Tech Components AG has offered an exchange of shares to the minority shareholders of Alu Menziken Holding AG, a company of the Aerospace & Industrial Components division. The offer was accepted by a large majority of minority shareholders. After the extended exchange period expired in January 2010, Montana Tech Components AG holds 98.77% of the capital rights and 99.31% of the voting rights of Alu Menziken Holding AG. Montana Tech Components AG is currently in discussion with the remaining minority shareholders and intends to achieve 100% ownership of Alu Menziken Holding AG.

The simplification of the capital structure of Montana Tech Components AG was decided in the extraordinary general meeting on December 4, 2009. The existing bearer shares have been converted

into name shares and, at the same time, a consolidation of the nominal value at a ratio of 2:1 was conducted. Furthermore, the required new MTC shares for the exchange offer of Alu Menziken Holding AG shares have been resolved upon in the course of this general meeting.

The outlook for the global economic development in the upcoming months remains uncertain, although we perceive a normalisation of the macroeconomic situation. From a current point of view the bottom of industrial capacity usage seems to be passed through.

Therefore, from an operational point of view, Montana Tech Components AG expects the challenging situation to continue, but faces it with confidence. In the first quarter 2010 Montana Tech Components Group registered an increasing order intake in almost all areas. According to actual appraisals, sales and profitability will be above the level of the latest quarters of 2009.

The successful working capital management will be prolonged, safeguarding liquidity and ongoing cost optimisation continue to have top priority.

Strategic chances in line with the medium and long term focus of the Group are continuously evaluated.

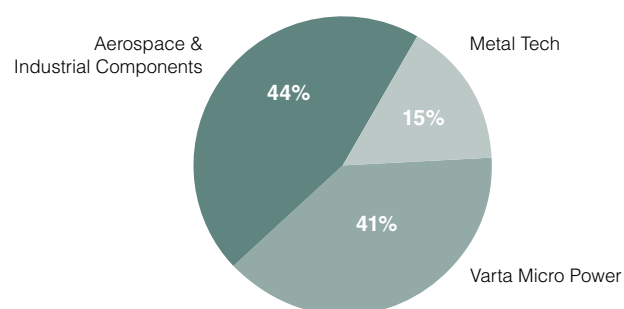
Key financials of MTC Group

(in T€) audited according to IFRS	MTC Group		Aerospace & Industrial Components		Metal Tech		Varta Micro Power	
	1-12/2008	1-12/2009	1-12/2008	1-12/2009	1-12/2008	1-12/2009	1-12/2008	1-12/2009
Net sales	350,877	304,359	167,359	134,863	46,527	44,290	136,991	125,206
EBITDA ¹⁾	29,410	31,856	19,784	12,416	5,722	5,335	6,237	14,456
% of net sales	8.4%	10.5%	11.8%	9.2%	12.3%	12.0%	4.6%	11.5%
EBIT ¹⁾	9,436	13,619	13,195	2,927	4,798	4,418	-6,165	6,733
% of net sales	2.7%	4.5%	7.9%	2.2%	10.3%	10.0%	-4.5%	5.4%
EBT	-6,807	8,722	9,106	-4,002	3,303	3,195	-10,891	4,628
Net income for the period	-11,332	4,575	4,215	-7,688	2,483	2,377	-9,637	5,070
Employees	2,817	2,570	1,082	956	225	185	1,497	1,418

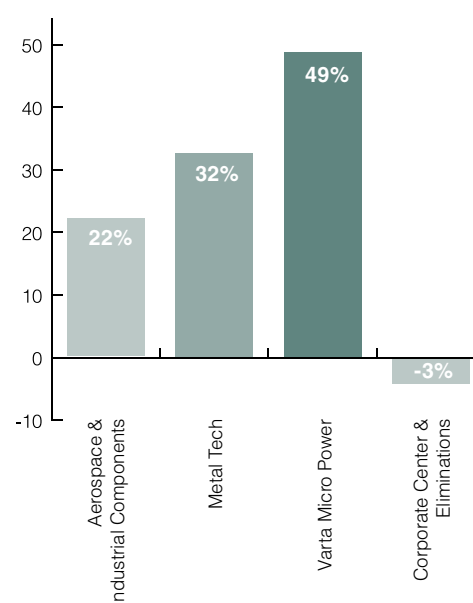
(in T€) audited according to IFRS	MTC Group							
	Q1 2008	Q2 2008	Q3 2008	Q4 2008	Q1 2009	Q2 2009	Q3 2009	Q4 2009
Net sales	87,793	91,738	86,349	84,997	85,131	74,731	71,871	72,626
EBITDA ¹⁾	10,120	9,679	9,873	-262	9,856	7,891	6,076	8,033
EBIT ¹⁾	6,610	6,066	6,226	-9,466	5,931	4,014	1,390	2,284
EBT	805	1,828	3,082	-12,522	4,821	-393	-2,734	7,028
Net income for the period	-953	1,176	1,636	-13,191	2,594	-2,032	-3,503	7,516
Employees	2,781	2,906	2,919	2,814	2,687	2,590	2,580	2,570

1) EBITDA and EBIT before private equity fund management fees in 2008

NET SALES PER DIVISION 1-12/2009



EBIT PER DIVISION 1-12/2009



Financial review

INTRODUCTION

There have been no material changes in the scope of consolidation in this reporting period. The research projects of the subsidiary VARTA Microbattery GmbH in cooperation with Volkswagen and the Graz University of Technology (VARTA Micro Innovation GmbH) have been classified and treated as a joint venture and an associated company respectively.

INCOME STATEMENT

General Information

MTC Group's consolidated balance sheet, consolidated income statement and consolidated cash flow statement for the 4th quarter 2009 are listed on page 10 and 11 of this report.

Consolidated net sales of the MTC Group in 2009 amounted to T€ 304,359 (2008: T€ 350,877). This represents a decrease of 13% compared to the previous year which resulted mainly from lower sales of industrial components and in the aerospace business as well as from a smaller reduction in demand in the Varta Micro Power division and Metal Tech division.

Since invoicing is primarily done in local currency, the development of the U.S. Dollar and the Swiss Franc has no significant effect on the operating business of the companies. The development of the U.S. Dollar and the Swiss Franc, however, leads to positive or negative impacts when the translation from the functional currency to the reporting currency (Euro) is performed.

Due to a significant reduction of finished and unfinished goods by selective measures, the sum of changes in finished and unfinished goods is negative. Apart from ordinary positions, other operating income includes the unexpected cash-in from an insolvency case and income from reversal of provisions in the Varta Micro Power division and is therefore substantially higher than in 2008.

Cost of materials, supplies and services decreased by almost 30% from T€ 166,127 in 2008 to T€ 116,490 in 2009. This is attributable to reduced production volumes in the divisions, to lower raw material prices and to the development of inventories.

The decline in personnel expenses (T€ 9,978) compared to the previous year is attributable to the effects of various human resource measures in all divisions.

Other operating expenses could be reduced by T€ 4,144 to T€ 54,522 for 2009 in comparison to the previous year.

A separate presentation of EBITDA and EBIT before and after deduction of Private Equity Fund Management Fees (PEFMF) can be omitted from the 1st quarter 2009 onwards, since the PEFMF were particular expenses in the income statements of 2007 and 2008 respectively. For comparison purposes, EBITDA and EBIT before deduction of PEFMF of the comparable period 2008 are taken into account.

EBITDA in the amount of T€ 31,856 (2008: T€ 29,410) corresponds to an EBITDA margin of 10.5% (2008: 8.4%).

EBIT for 2009 was T€ 13,619 (2008: T€ 9,436), representing an EBIT margin of 4.5% (2008: 2.7%).

Due to the financing structure of the MTC Group, the balance of interest income and interest expense remains clearly negative. Compared to 2008 net interest expense increased slightly by T€ 181 to T€ 9,652. Other financial income and other financial expenses include foreign currency exchange gains of T€ 297 (2008: T€ 1,473) and foreign currency exchange losses of T€ 2,075 (2008: T€ 1,845). Due to the weak U.S. Dollar the currency valuation effect on monetary positions was negative. Last but not least, the recognition of the exchange offer to the minority shareholders of Alu Menziken Holding AG (during the period of the exchange offer until December

7, 2009 169,166 shares have been underwritten) leads to a gain from purchase of minority shares in the amount T€ 7,840 according to IFRS 3.

Different results of the Group companies in diverse tax jurisdictions still cause a high income tax burden. The tax expense for the year 2009 amounts to T€ 4,147. Compared to the previous year it has decreased by T€ 378. Negative impacts on the tax rate in 2009 are partially non-deductible interest expenses and tax losses which are – to a large extent – currently not capitalised, in particular in Switzerland.

Divisional information

Major sales contributor was again the Aerospace & Industrial Components division with T€ 134,863 (44%). The Varta Micro Power division contributed with T€ 125,206 (41%) and the Metal Tech division with T€ 44,290 (15%). Even though in 2009 sales decreased in all divisions, not all divisions were affected to the same degree.

The sales of industrial components were significant lower than in the previous year. This decrease could not be offset by the sales of aerospace products any longer, due to the fact that after a good development in the 1st quarter 2009 aerospace sales had to register a shortfall as well. In total, the sales reduction amounted to 19%.

The Varta Micro Power division and Metal Tech division also had to report a decline in sales of 9% and 5% respectively compared to the previous year.

In 2009, the Varta Micro Power division was the major contributor to the Group's EBIT with T€ 6,733 (2008: T€ -6,165). The EBIT margin amounts to 5.4% (2008: -4.5%). The improvement of the EBIT margin is due to the finalised restructuring programme and to the impact of the exceptional income already explained above.

The EBIT of the Aerospace & Industrial Components division was T€ 2,927 (2008: T€ 13,195), representing a sharp decline of 78%. The geographical area USA still enjoyed good results on a Euro-basis, although slightly below the previous year. As the result of the geographical area Switzerland was clearly negative due to the ongoing weak demand, a significant decline of the divisional EBIT was registered.

The Metal Tech division contributed T€ 4,418 (2008: T€ 4,798) to the EBIT of the Group. The EBIT margin declined by 0.3% compared to the same period of the previous year and stands now at 10.0%. The decline of the EBIT margin mainly leads back to restructuring expenses. Finally, EBIT in the Corporate Center and eliminations resulted in a consolidated amount of T€ -459 (2008: T€ -2,392).

BALANCE SHEET AND FINANCIAL POSITION

Compared to year-end 2008, the equity ratio could be improved and now amounts to 34% (2008: 26%). Apart from the net profit in 2009, this was mainly due to the successful capital increases in the amount of € 10 million in May 2009 and € 18 million in October 2009. Foreign exchange effects and the adjustment of minority shares had a negative impact on the Group equity. As of December 31, 2009 Group equity amounts to T€ 124,126 (December 31, 2008: T€ 100,235).

Increase in property, plant and equipment is primarily caused by the "green-field project" in Romania (Aerospace & Industrial Components division). Therefore property, plant and equipment increased by T€ 998 compared to December 31, 2008 despite a general capital expenditure retention.

With focused management in 2009 inventories were significantly reduced and now amount to T€ 56,224. Trade receivables decreased by T€ 3,282 compared to year-end 2008.

FINANCIAL REVIEW

Cash and cash equivalents amounted to T€ 39,035 and were well above their level at the balance sheet date 2008 (T€ 30,343). The increase is due to payments resulting from the capital increases as well as to the positive cash flow from operating activities.

Regarding the development of liabilities to financial institutions, it should be noted that a certain increase of bank loans is caused by financing the project in Romania and by the partial use of a working capital line in the Aerospace & Industrial Components division. As scheduled repayments in all divisions and the substantial group-wide reduction of working capital lines were much higher, the total effect was a decrease in the amount of T€ 14,717.

As of 31 December 2009, net debt in a narrow sense¹⁾ is T€ 58,911 (net gearing in a narrow sense is 47% in relation to total equity). Net debt in a wide sense²⁾ is T€ 101,202 (net gearing in a wide sense is thus 82% in relation to total equity). Both financial ratios significantly improved compared to year-end 2008.

Trade payables and advances received were reduced by T€ 11,915 in relation to their unusually high value as of December 31, 2008, which can mainly be explained by lower purchases (volumes and prices) and the normalisation of payment transactions.

CASH FLOW DEVELOPMENT

Cash flow from operating activities amounted to T€ 34,210 compared to T€ 15,344 in 2008. This increase was mainly due to the improvement of operating results and to cash inflows from the reduction of inventories and receivables.

Cash flow from investing activities changed from T€ -23,049 in the prior year to T€ -24,163. This increase can be attributed to deferred purchase price payments in the Aerospace & Industrial Components division.

Cash flow from financing activities was T€ -1,272. This cash flow results from payments received in the course of the capital increases (T€ 27,630) and the increase of bank loans in the Aerospace & Industrial Components division (mainly by UAC Europe S.R.L.) amounting to T€ 12,152 on one hand. On the other hand repayments of financial liabilities in the amount of T€ 32,143, interest payments in the amount of T€ 7,956 and payments for financial leasing in the amount of T€ 955 have been made in 2009.

DEVELOPMENT IN THE FOURTH QUARTER

In the 4th quarter, sales of the MTC Group amounted to T€ 72,626 (Q4 2008: T€ 84,997). Thereof, the Aerospace & Industrial Components division contributed T€ 31,004 (43%), the Metal Tech division T€ 10,014 (14%) and the Varta Micro Power division T€ 31,608 (43%).

EBIT for the 4th quarter was T€ 2,284 (Q4 2008: T€ -9,466), whereby the Aerospace & Industrial Components division contributed T€ -382 (Q4 2008: T€ 88), the Metal Tech division T€ 1,592 (Q4 2008: T€ 1,750) and the Varta Micro Power division T€ 984 (Q4 2008: T€ -10,696) respectively. Finally, EBIT in the Corporate Center including group eliminations amounted to T€ 90 (Q4 2008: T€ -608).

EVENTS AFTER THE BALANCE SHEET DATE

The exchange offer by Montana Tech Components AG to the minority shareholders of Alu Menziken Holding AG to exchange shares was extended until 8 January 2010. During the extended period additional 16,797 shares were changed, thus Montana Tech Components AG holds 98.77% of the capital rights and 99.31% of voting rights of Alu Menziken Holding AG as of 8 January 2010.

OUTLOOK

The order situation within the MTC Group developed slightly positive; this trend gained momentum in the last weeks. However, according to our estimates it is too early to deduct a sustainable and stable recovery of the economy in 2010 from these signals.

For the full year 2010 a slight increase in sales and a substantial increase in results are expected. Improving results from the industrial components business, the beginning production in Romania and increasing results in the Varta Micro Power division will lead to the increase in operating results.

The plant in Romania will be further extended. In the medium term, the construction of a billet casting house and the installation of a fifth press are planned.



CONSOLIDATED BALANCE SHEET AS OF DECEMBER 31, 2009

ASSETS (in T€) audited according to IFRS	Dec. 31, 2008	Dec. 31, 2009
Intangible assets	80,595	78,673
Property, plant and equipment	131,810	132,808
Other non-current assets and receivables	10,662	12,063
Non-current assets	223,067	223,544
Inventories	71,496	56,224
Trade receivables	40,492	37,210
Other current assets and receivables	15,325	8,469
Cash and cash equivalents	30,343	39,035
Current assets	157,656	140,938
TOTAL ASSETS	380,723	364,482

LIABILITIES AND SHAREHOLDERS' EQUITY (in T€) audited according to IFRS	Dec. 31, 2008	Dec. 31, 2009
Shareholders' equity MTC AG	61,580	119,138
Minority interests	38,655	4,988
Shareholders' equity	100,235	124,126
Liabilities to financial institutions	55,571	77,151
Other non-current financial liabilities	39,210	32,234
Deferred tax liabilities	22,738	21,346
Post employment benefits and other employee benefits	13,354	14,205
Other non-current liabilities and provisions	5,351	5,844
Non-current liabilities	136,224	150,780
Liabilities to financial institutions	57,092	20,795
Other current financial liabilities	6,668	10,057
Provisions	19,027	15,881
Trade payables and advances received	30,602	18,687
Accruals	16,179	14,145
Other current liabilities	14,696	10,011
Current liabilities	144,264	89,576
TOTAL LIABILITIES	280,488	240,356
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	380,723	364,482

CONSOLIDATED INCOME STATEMENT AS OF DECEMBER 31, 2009

(in T€) audited according to IFRS	1-12/2008	1-12/2009
Net sales	350,877	304,359
Change in finished and unfinished goods	8,709	-10,614
Other operating income	7,484	12,012
Cost of materials, supplies and services	-166,127	-116,490
Personnel expenses	-112,867	-102,889
Depreciation and amortisation	-19,974	-18,237
Other operating expenses	-58,666	-54,522
Operating result before private equity fund management fees	9,436	13,619
Private equity fund management fees	-5,864	0
Operating result after private equity fund management fees	3,572	13,619
Interest income and expenses	-9,471	-9,652
Other financial result - net	-908	-3,020
Gain from purchase of minority shares	0	7,840
Net result from investments in associated companies	0	-65
Income before tax	-6,807	8,722
Income tax expense	-4,525	-4,147
NET INCOME FOR THE PERIOD	-11,332	4,575
Thereof:		
Shareholders' MTC AG	-12,132	9,278
Minority interests	800	-4,703
Net income for the period	-11,332	4,575

CONSOLIDATED CASH FLOW STATEMENT AS OF DECEMBER 31, 2009 (short form)

(in T€) audited according to IFRS	1-12/2008	1-12/2009
Cash flow from operating activities	15,344	34,210
Cash flow from investing activities	-23,049	-24,163
Cash flow from financing activities	12,860	-1,272
Net change in cash and cash equivalents	5,155	8,775
Cash and cash equivalents as of January 1	23,922	30,343
Effect of exchange rate changes	1,266	-83
Cash and cash equivalents as of December 31	30,343	39,035

Divisional Presentation



MONTANA
AEROSPACE & INDUSTRIAL
COMPONENTS

AEROSPACE AND INDUSTRIAL COMPONENTS

Within the MTC Group the Aerospace & Industrial Components division had to face the strongest decline in sales. The aerospace business recorded a business reduction of 11%, whereas the decline in sales of industrial components was much stronger due to a substantial decrease of orders. In total, this led to a decline in divisional net sales of 19% compared to the previous year.

In mid November 2009 the plant in Romania was inaugurated. The certification process has been already finished in certain parts and will be completely finalised until autumn 2010. In 2009 as well as in 2008 start-up losses because of the construction phase were registered. This situation will continue in the 1st half-year 2010. The break-even is expected from half-year 2010 onwards.

The reduction of personnel in Switzerland due to the continuing weak demand for industrial components was announced in the 3rd quarter 2009. This measure had to be taken in order to achieve competitiveness of the entity.

Aerospace

The aerospace business faced a decline in demand compared to last year. Due to the ongoing weakness of the market no immediate increase in demand for 2010 is expected. The build rates of the most important aircraft manufacturers are the most significant factor for the profitability of this business unit. Actually no immediate reduction of these rates is expected.

According to the current planning, in the up-coming years the plant in Romania will be extended with a billet casting house as a first step and a fifth press later on. In the US locations, dependent on capacity usage the presses will gradually be converted from direct to indirect technology. This will result in an expected productivity increase of up to 25%. Furthermore, in the medium term an investment in a heavy press in the US as well as the extension of production into new business areas will be examined. This shall strengthen the strategic focus of this business unit.

Industrial Components

The impacts of the weak economy had negative effects over the whole year 2009. The sales decreased by roughly 1/3 which led to a considerable negative result. Finally, the capacity utilisation was 9,400 tonnes in 2009 and therefore below 50% of the installed capacity.

With the initiated human resource measures in Switzerland, the company is prepared to regain profitability and is expected to participate in a general economic upturn.

Medium to long term however, aluminium components are expected to continue their successful development in virtually all industrial sectors. Additionally, the focus on six strategic business areas for the unit Industrial Components will show positive results.

(in T€) audited according to IFRS	1-12/2008	1-12/2009
Net sales	167,359	134,863
EBITDA	19,784	12,416
EBIT	13,195	2,927





MONTANA
METAL TECH

METAL TECH

In 2009 the Metal Tech division had to register a slight decrease in sales and a substantial decrease in order intake. Due to the below explained restructuring expenses for process optimisation, the operating result in 2009 was below the previous year. Despite the strong position in the world market low incoming orders for both, new machines as well as „Life Cycle Business“, requested the implementation of counter measures.

As a part of the optimisation of the value chain the assembling activities will be bundled in Regau, Austria, whereas the site in Stenløse, Denmark, will focus on engineering and delivery of core components as well as on sales and service activities.

(in T€) audited according to IFRS	1-12/2008	1-12/2009
Net sales	46,527	44,290
EBITDA	5,722	5,335
EBIT	4,798	4,418





MONTANA
VARTA MICRO POWER

VARTA MICRO POWER

In the 4th quarter 2009 sales were slightly above last year's level, but for the full year 2009 sales declined by 9%. However, the EBIT margin increased to 5.4% (2008 this margin was -4.5% because of restructuring expenses) due to the successful finalisation of the restructuring programme. Because of this development Varta Micro Power has become the division which contributed the highest share to the operating results of the MTC Group in 2009.

The restructuring programme due to the closure of the Lithium Polymer (LP) plant was fully implemented and finalised in the 1st half-year of 2009. All significant cash flows from these measures have also been recognised in this period.

The closure of the LP plant strategically leads the division away from a LP-cell producer towards a solution provider with its own research & development competence. Now LP-cells are externally purchased and the tailored „Pack“ is delivered to customers.

The contracts to establish the joint venture with Volkswagen were signed at the end of the 3rd quarter 2009. In the meantime, also the approval of the competition authority has been received. The intention of this research co-operation is to develop modern systems of traction batteries for EV / HEV applications. The Bundestag elections and the forming of the new government in Germany led to delays in the processing of the applications for the relevant grants. However, these payments and thus the full operational start of the joint venture are still expected for the 2nd quarter 2010.

Additionally, VARTA Microbattery GmbH joined a research company with Graz University of Technology by acquiring a minority share of 19%.

(in T€) audited according to IFRS	1-12/2008	1-12/2009
Net sales	136,991	125,206
EBITDA	6,237	14,456
EBIT	-6,165	6,733



Information about the Company

FINANCIAL CALENDAR 2010/2011

May 26, 2010	Annual General Meeting of Montana Tech Components AG
June 8, 2010	Report on the 1 st quarter of 2010
September 3, 2010	Report on the 2 nd quarter of 2010
December 3, 2010	Report on the 3 rd quarter of 2010
April 14, 2011	Report on the 4 th quarter of 2010

FOR FURTHER INFORMATION PLEASE CONTACT:

Elisabeth Dostal

Tel: +41 62 765 2500 / Fax: +41 62 765 2510

e.dostal@montanatechcomponents.com

www.montanatechcomponents.com

DISCLAIMER

This document has been prepared and issued by Montana Tech Components AG (hereinafter "MTC") on the basis of information accessible to the public, of data collected in house and of other sources. Although the origin of the information contained in this document is sources deemed reliable by MTC, we do not guarantee its accuracy and completeness. The information contained may be incomplete or summarized. Neither MTC, nor the Members of its Management Board, its representatives, agents or employees or other persons from whom this document can be obtained, are expressly or tacitly liable for the accuracy, completeness or truthfulness of the information or warrant them. Neither MTC, nor the Members of its Management Board, its representatives, and agents or employees of MTC nor any other persons are liable for direct or indirect damage or loss of any kind resulting from the use of this document or its contents. All information, opinions and estimates are subject to modification without previous notice.

By making this document available, MTC does not assume any obligation to make more detailed information available to the recipient or to rectify inaccuracies or omissions should they emerge.

This document constitutes neither an offer nor an invitation to purchase any securities, nor does this document or anything in it contain any basis for a contract or an obligation of any kind whatsoever. This document is made available exclusively for information purposes and must not be reproduced or distributed to any further persons.

This document serves for distribution in or from Great Britain only to persons who are authorized persons or exempt persons in terms of the Financial Services Act 1986 of Great Britain or of a regulation issued on basis of it, or to persons who are specified in Article 11 (3) of the Financial Services Act 1986 (Investment Advertisements) (Exemptions) Order 1996 (as amended) and the document is not intended to be passed on directly or indirectly to another category of persons.

Neither this document nor a copy of it is allowed to be brought, transmitted or distributed to the United States of America, Canada or Japan, or to their respective territories or possessions, nor is it allowed to be distributed to any US person or a person resident in Canada or Japan. Distribution of this document to other countries may be restricted by law and persons who obtain possession of this document should seek information on any restrictions and comply with them. Any failure to comply with these restrictions may constitute a violation of US-American or Canadian securities legislation or laws of a different country.

An investment decision with regard to the company presented must not be taken on the basis of the subject document.

Any information, analysis and forecast contained in this document serves only for information without commitment on our part and is based on the knowledge available to the persons preparing it as of the key date April 13, 2010. Any liability in connection with the preparation of the subject brochure, in particular for the precision, completeness or accuracy of its contents or for the forecasts to materialize it contains, in particular thus for the return on investment expectations as calculated, is excluded.

The terms 'Montana Aerospace & Industrial Components', 'Montana Metal Tech' and 'Montana Varta Micro Power' are used respectively for Alu Menziken Holding AG respective UAC Europe, MNI Holding GmbH and VARTA Microbattery GmbH.

IMPRESSUM

Editor: Montana Tech Components AG,
Hauptstraße 35, CH- 5737 Menziken
Photos: digitalstock, istockphoto, Alu Menziken Holding AG,
MNI Holding GmbH, VARTA Microbattery GmbH

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses and income. The document provides a detailed list of items that should be tracked, such as inventory levels, employee salaries, and utility bills. It also outlines the proper procedures for recording these transactions, including the use of double-entry bookkeeping to ensure that the books balance.

The second part of the document focuses on the analysis of the recorded data. It explains how to calculate key financial ratios and metrics, such as the gross profit margin and the current ratio. These calculations are essential for understanding the company's financial health and performance. The document also discusses the importance of comparing the company's results to industry benchmarks and historical data to identify trends and areas for improvement. It provides a step-by-step guide for performing these analyses and interpreting the results.

The final part of the document covers the preparation of financial statements. It details the requirements for the balance sheet, income statement, and cash flow statement, and provides a template for each. It also discusses the importance of auditing the financial statements to ensure their accuracy and reliability. The document concludes with a summary of the key points and a call to action for the reader to implement the discussed practices in their own business.

MONTANA TECH COMPONENTS AG
Hauptstraße 35, CH- 5737 Menziken
Tel: +41 62 765 2500 / Fax: +41 62 765 2510
office@montanatechcomponents.com
www.montanatechcomponents.com